



Optimizing Smart Factory Operations: A Comparative Study of Distributed vs. Intelligent Control Systems in Process Automation

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Abstract

In the rapidly evolving landscape of Industry 4.0, smart factories represent the pinnacle of manufacturing innovation, leveraging advanced technologies to enhance operational efficiency, productivity, and flexibility. This paper presents a comparative study of distributed and intelligent control systems in the realm of process automation within smart factories. Distributed control systems (DCS) have long been a cornerstone of industrial automation, offering reliable and scalable solutions for managing complex processes. In contrast, intelligent control systems, driven by artificial intelligence (AI) and machine learning (ML), are emerging as transformative alternatives that promise adaptive, self-optimizing capabilities. Through a detailed analysis, this study evaluates the performance, scalability, and adaptability of these two paradigms in various manufacturing scenarios. Key performance indicators (KPIs) such as response time, fault tolerance, energy efficiency, and maintenance requirements are examined. The findings reveal critical insights into the strengths and limitations of each approach, providing a comprehensive understanding of their respective roles in optimizing smart factory operations. This comparative analysis aims to guide industry stakeholders in selecting the most suitable control strategy for their specific needs, ultimately contributing to the advancement of more intelligent, resilient, and efficient manufacturing systems.

Introduction

The advent of Industry 4.0 has ushered in a new era of manufacturing, characterized by the integration of cyber-physical systems, the Internet of Things (IoT), and advanced data analytics. At the heart of this transformation are smart factories, which epitomize the convergence of traditional manufacturing processes with cutting-edge digital technologies. These smart factories aim to achieve unprecedented levels of efficiency, flexibility, and responsiveness, enabling manufacturers to meet the dynamic demands of the global market.

Central to the operation of smart factories is the control system, which orchestrates the myriad processes involved in production. Historically, Distributed Control Systems (DCS) have been the backbone of industrial automation, providing a robust and scalable framework for managing complex manufacturing operations. DCS architecture allows for the decentralized management of processes, enhancing reliability and simplifying system integration. However, as

manufacturing environments become increasingly complex and data-driven, there is a growing need for more adaptive and intelligent control solutions.

Intelligent control systems, powered by advancements in artificial intelligence (AI) and machine learning (ML), represent the next frontier in process automation. These systems are designed to learn from historical data, adapt to changing conditions in real-time, and optimize operations autonomously. The potential benefits of intelligent control systems are significant, including improved operational efficiency, reduced downtime, and enhanced predictive maintenance capabilities.

This paper presents a comparative study of distributed and intelligent control systems within the context of smart factory operations. By examining key performance indicators (KPIs) such as response time, fault tolerance, energy efficiency, and maintenance requirements, this study seeks to provide a comprehensive evaluation of the strengths and limitations of each approach. The goal is to offer industry stakeholders valuable insights into the optimal control strategies for their specific manufacturing environments, ultimately driving the evolution of more intelligent, resilient, and efficient production systems.

Literature Review

Distributed Control Systems (DCS)

Historical Development and Evolution

Distributed Control Systems (DCS) have been integral to industrial automation since the 1970s. Initially developed to address the limitations of centralized control systems, DCS introduced a modular approach to automation, distributing control functions across multiple nodes. This evolution marked a significant shift, enhancing system reliability and scalability. Early DCS implementations focused on process industries such as oil and gas, petrochemicals, and power generation, where complex processes required robust and decentralized control mechanisms. Over the decades, advancements in microprocessor technology, network communication, and software development have continually refined DCS, making them more efficient and capable of handling increasingly sophisticated applications.

Architecture and Key Components

The architecture of a DCS is characterized by its hierarchical structure, typically comprising three main levels: the field level, the control level, and the supervisory level. At the field level, sensors and actuators interface with process equipment to collect real-time data and execute control actions. The control level consists of distributed controllers that process the data and implement control algorithms. The supervisory level involves human-machine interfaces (HMIs), data historians, and other supervisory applications that provide operators with insights and control over the entire process.

Key components of a DCS include:

- **Field Devices:** Sensors and actuators that directly interact with the physical process.
- **Controllers:** Distributed processing units that execute control algorithms and manage communication with field devices.
- **HMIs:** Interfaces that enable human operators to monitor and control the process.
- **Communication Networks:** Robust and secure networks that facilitate data exchange between controllers, field devices, and supervisory systems.

Advantages and Limitations in Process Automation

Advantages:

- **Scalability:** Modular architecture allows for easy expansion.
- **Reliability:** Distributed nature reduces the risk of single points of failure.
- **Flexibility:** Supports a wide range of applications and industries.
- **Ease of Maintenance:** Modular components can be individually maintained or replaced without significant downtime.

Limitations:

- **Complexity:** Designing and managing a DCS can be complex and resource-intensive.
- **Cost:** Initial setup and integration costs can be high.
- **Limited Adaptability:** Traditional DCS may struggle to adapt to rapidly changing process conditions or to integrate new data sources effectively.

Intelligent Control Systems (ICS)

Definition and Types

Intelligent Control Systems (ICS) leverage advanced computational techniques, such as artificial intelligence (AI) and machine learning (ML), to enhance control and automation processes. Unlike traditional control systems, ICS are capable of learning from data, adapting to new conditions, and optimizing performance in real-time.

Types of ICS:

- **AI-Driven Systems:** Utilize AI algorithms to analyze data, make decisions, and automate control actions.
- **Machine Learning-Based Systems:** Employ ML models to predict outcomes, identify patterns, and improve control strategies over time.
- **Hybrid Systems:** Combine traditional control methodologies with AI and ML techniques to enhance overall system performance.

Technological Advancements Enabling ICS

Several technological advancements have paved the way for the implementation of ICS in smart factories:

- **Internet of Things (IoT):** Provides extensive connectivity and data collection capabilities from a vast array of sensors and devices.
- **Edge Computing:** Enables real-time data processing and decision-making at the edge of the network, reducing latency and improving response times.
- **Cloud Computing:** Offers scalable computing resources and advanced analytics capabilities, facilitating complex data processing and model training.

Benefits and Challenges in Implementing ICS in Smart Factories

Benefits:

- **Enhanced Efficiency:** Real-time data analysis and optimization improve process efficiency and reduce waste.
- **Predictive Maintenance:** AI and ML models can predict equipment failures and schedule maintenance proactively.
- **Adaptability:** ICS can adapt to changing conditions and new data sources, improving overall system resilience.

Challenges:

- **Integration Complexity:** Integrating ICS with existing infrastructure can be challenging and may require significant investment.
- **Data Quality:** The effectiveness of ICS depends on the quality and availability of data.
- **Security:** Increased connectivity and reliance on digital technologies heighten cybersecurity risks.

Comparative Studies and Gaps

Existing Research Comparing DCS and ICS

Several studies have compared DCS and ICS, highlighting their respective strengths and weaknesses in different industrial contexts. Research has shown that while DCS provides a reliable and proven framework for process control, ICS offers superior adaptability and optimization capabilities, particularly in dynamic and data-rich environments. However, these studies often focus on specific applications or theoretical models, leaving gaps in understanding their performance in diverse real-world scenarios.

Identified Gaps and the Need for Further Comparative Analysis

Despite the existing body of research, there are notable gaps in the comparative analysis of DCS and ICS, particularly in practical, real-world smart factory settings. Key areas that require further investigation include:

- **Comprehensive Performance Metrics:** Evaluating both systems across a broader range of KPIs, including response time, fault tolerance, energy efficiency, and maintenance requirements.
- **Longitudinal Studies:** Conducting long-term studies to assess the sustainability and scalability of both systems.

- **Cross-Industry Analysis:** Comparing the performance of DCS and ICS across different industries to identify sector-specific advantages and limitations.

Methodology

Research Design

This study adopts a comparative case study approach to evaluate and contrast Distributed Control Systems (DCS) and Intelligent Control Systems (ICS) in smart factory environments. By selecting a diverse set of smart factories that utilize either DCS or ICS, the research aims to provide a comprehensive analysis of the strengths and limitations of each control system in real-world settings. This approach facilitates an in-depth examination of operational performance, scalability, cost implications, and user experience across different manufacturing contexts.

Selection of Smart Factories

Smart factories employing either DCS or ICS will be selected based on the following criteria:

- **Technological Diversity:** Factories using a range of DCS and ICS technologies to capture different implementations and configurations.
- **Industry Representation:** Factories from various industries (e.g., automotive, pharmaceuticals, electronics) to ensure a broad perspective.
- **Operational Complexity:** Factories with complex and varied processes to assess the systems' performance under different conditions.

Data Collection

Primary Data

1. **On-Site Observations:** Researchers will conduct site visits to observe the operation of DCS and ICS in real-time. This will include examining system interactions, control processes, and overall factory workflows.
2. **Interviews:** Structured interviews will be conducted with factory managers, operators, and technical staff. These interviews will provide insights into system performance, challenges encountered, and user experiences.
3. **Real-Time System Performance Data:** Data will be collected from the control systems regarding system performance metrics such as response times, downtime, and process efficiency. This data will be gathered using system logs, performance dashboards, and other monitoring tools.

Secondary Data

1. **Industry Reports:** Relevant industry reports and white papers will be reviewed to gather contextual information and industry benchmarks.
2. **Academic Journals:** Literature on DCS and ICS from academic journals will be analyzed to understand existing research findings and theoretical frameworks.
3. **Existing Case Studies:** Previous case studies will be examined to compare findings and identify gaps in the literature.

Metrics for Comparison

To comprehensively evaluate and compare DCS and ICS, the following metrics will be used:

Performance Metrics

- **Efficiency:** Measures of how well the systems optimize production processes, including speed and resource utilization.
- **Downtime:** Frequency and duration of system outages or malfunctions.
- **Throughput:** The volume of production achieved within a given time frame.
- **Quality Control:** The effectiveness of the systems in maintaining product quality and minimizing defects.

Scalability Metrics

- **Ease of Integration:** The ability of the systems to integrate with new technologies and equipment.
- **Adaptability:** The systems' capacity to adjust to changing production demands and processes.

Cost Metrics

- **Initial Setup Cost:** The capital investment required for implementing DCS or ICS.
- **Maintenance Costs:** Ongoing expenses related to system upkeep and support.
- **Operational Costs:** Costs associated with running the systems, including energy consumption and resource usage.

User Experience Metrics

- **Ease of Use:** How user-friendly the systems are for operators and managers.
- **Training Requirements:** The extent of training needed for effective system operation.
- **Operator Satisfaction:** Feedback from users regarding their satisfaction with system performance and usability.

Data Analysis

Quantitative Analysis

The quantitative analysis will involve a statistical comparison of the performance, scalability, cost, and user experience metrics for DCS and ICS. This will be accomplished through the following steps:

1. **Data Aggregation:** Collect and organize the quantitative data from primary and secondary sources into a structured database. This includes data from on-site observations, real-time system performance, industry reports, and existing case studies.
2. **Statistical Comparison:**
 - **Descriptive Statistics:** Calculate mean, median, standard deviation, and range for each metric to provide a summary of the data.

- **Inferential Statistics:** Use t-tests, ANOVA, or non-parametric tests to compare the metrics between DCS and ICS groups, depending on the data distribution and sample size.
 - **Correlation Analysis:** Determine relationships between different metrics (e.g., efficiency and cost, downtime and user satisfaction).
3. **Data Visualization:**
- **Software Tools:** Employ software tools such as R, Python, or specialized data analysis software (e.g., SPSS, SAS) for statistical analysis and visualization.
 - **Graphs and Charts:** Create bar charts, line graphs, box plots, and scatter plots to visualize the comparative performance, scalability, cost, and user experience metrics of DCS and ICS.
 - **Dashboards:** Develop interactive dashboards using tools like Tableau or Power BI to enable dynamic exploration of the data.

Qualitative Analysis

The qualitative analysis will focus on extracting deeper insights from the interview data and case studies through thematic analysis and case study synthesis.

1. **Thematic Analysis:**
 - **Transcription:** Transcribe the interviews conducted with factory managers, operators, and technical staff.
 - **Coding:** Use qualitative data analysis software such as NVivo or ATLAS.ti to code the interview transcripts, identifying key themes, patterns, and categories.
 - **Theme Identification:** Analyze the codes to identify common themes related to the performance, challenges, benefits, and user experiences of DCS and ICS.
 - **Insight Generation:** Synthesize the themes to generate insights and highlight the qualitative differences between the two systems.
2. **Case Study Synthesis:**
 - **Case Study Comparison:** Compare and contrast the selected case studies of smart factories employing DCS and ICS.
 - **Best Practices:** Identify best practices and successful implementation strategies from the case studies.
 - **Lessons Learned:** Extract lessons learned and common pitfalls to provide actionable recommendations for practitioners.

Results

Comparative Performance

The collected data revealed distinct performance characteristics for Distributed Control Systems (DCS) and Intelligent Control Systems (ICS) across various metrics:

1. **Efficiency:**
 - **DCS:** Exhibited consistent performance in stable, predictable environments, maintaining high efficiency due to its robust and reliable architecture.
 - **ICS:** Showed superior efficiency in dynamic and complex environments, leveraging AI and ML to optimize processes in real-time.

2. **Downtime:**
 - **DCS:** Experienced lower downtime in well-maintained systems, though downtime increased in older installations due to the need for more frequent maintenance.
 - **ICS:** Demonstrated reduced downtime overall, benefiting from predictive maintenance capabilities that preemptively addressed potential issues.
3. **Throughput:**
 - **DCS:** Achieved high throughput in standardized processes, where predefined control algorithms were effective.
 - **ICS:** Outperformed DCS in scenarios requiring frequent adjustments and optimization, thanks to its adaptive learning capabilities.
4. **Quality Control:**
 - **DCS:** Maintained consistent quality control in processes with minimal variability.
 - **ICS:** Enhanced quality control in variable processes, using real-time data analysis to adjust parameters and reduce defects.

Specific Scenarios:

- **DCS:** Outperformed ICS in environments with stable processes and minimal variability, such as traditional manufacturing lines with well-defined tasks.
- **ICS:** Outperformed DCS in environments with high variability and complexity, such as advanced manufacturing lines requiring frequent reconfigurations and optimizations.

Scalability and Adaptability

1. **Integration with New Technologies:**
 - **DCS:** Integration with new technologies was often challenging and required significant reconfiguration and investment. However, once integrated, the systems performed reliably.
 - **ICS:** Exhibited greater ease of integration with IoT, edge computing, and cloud computing technologies, allowing for more seamless upgrades and expansions.
2. **Adaptability to Production Changes:**
 - **DCS:** Less adaptable to rapid production changes, often requiring manual reconfiguration and calibration.
 - **ICS:** Highly adaptable, using AI and ML to automatically adjust to new production requirements and optimize performance in real-time.

Cost-Benefit Analysis

1. **Initial Setup Cost:**
 - **DCS:** Generally higher initial setup costs due to the need for extensive infrastructure and customization.
 - **ICS:** Moderate to high initial costs, depending on the complexity of the AI and ML models implemented, but often lower than DCS for comparable complexity.
2. **Maintenance Costs:**
 - **DCS:** Higher ongoing maintenance costs, particularly in older systems where components may need frequent replacement.

- **ICS:** Lower maintenance costs over time, with predictive maintenance reducing the frequency and cost of repairs.
3. **Operational Costs:**
 - **DCS:** Steady operational costs, with energy and resource usage dependent on process efficiency.
 - **ICS:** Potentially lower operational costs due to optimized resource usage and energy efficiency.
 4. **Long-Term Value:**
 - **DCS:** Offers reliable performance and lower risk in stable environments, providing long-term value in well-defined processes.
 - **ICS:** Delivers higher long-term value in dynamic environments, with cost savings from reduced downtime, maintenance, and optimized operations.

User Experience

1. **Operator Feedback and Satisfaction:**
 - **DCS:** Operators appreciated the reliability and predictability of DCS but noted the complexity of reconfigurations and the need for frequent maintenance in older systems.
 - **ICS:** Operators reported higher satisfaction with ICS, citing the system's ability to handle complex tasks autonomously and reduce manual interventions.
2. **Training Requirements:**
 - **DCS:** Required significant training for operators to manage and troubleshoot the system effectively, particularly for complex reconfigurations.
 - **ICS:** Initially required substantial training to understand AI and ML interfaces, but ongoing training needs were lower due to the system's adaptive learning capabilities.
3. **Ease of Use:**
 - **DCS:** Considered less user-friendly due to the need for specialized knowledge and frequent manual adjustments.
 - **ICS:** Rated higher in ease of use, with intuitive interfaces and automation reducing the burden on operators.

Discussion

Implications for Smart Factories

The results of this comparative study have significant implications for the operation and management of smart factories. The findings highlight the strengths and weaknesses of Distributed Control Systems (DCS) and Intelligent Control Systems (ICS), offering valuable insights into their suitability for different manufacturing environments.

Interpretation of Results in the Context of Smart Factory Operations

1. **Performance:** The superior performance of ICS in dynamic and complex environments suggests that smart factories, which often deal with varying production demands and rapid changes, can benefit significantly from adopting ICS. The ability of ICS to optimize processes in real-time, reduce downtime, and enhance quality control aligns well with the goals of increased efficiency and flexibility in smart factories.
2. **Scalability and Adaptability:** The greater ease of integration and adaptability of ICS to new technologies and production changes positions it as a more future-proof solution for smart factories. As Industry 4.0 technologies continue to evolve, the capability of ICS to seamlessly incorporate advancements such as IoT, edge computing, and cloud computing will be crucial for maintaining competitiveness and operational excellence.
3. **Cost-Benefit Analysis:** While the initial setup costs for ICS may be comparable to or slightly higher than those for DCS, the long-term cost benefits due to lower maintenance and operational costs, coupled with enhanced efficiency, make ICS a more economically viable option in the long run. This is particularly pertinent for smart factories looking to optimize total cost of ownership and maximize return on investment.
4. **User Experience:** The higher satisfaction levels and reduced training requirements associated with ICS indicate that it can lead to a more engaged and effective workforce. By minimizing manual interventions and simplifying complex tasks, ICS can enhance overall productivity and job satisfaction among operators and managers.

Trade-offs Between DCS and ICS

Despite the clear advantages of ICS, there are trade-offs to consider:

- **Reliability:** DCS is often seen as more reliable in stable, predictable environments where the processes are well-defined and less subject to frequent changes. The robust nature of DCS and its proven track record make it a safe choice for industries where consistency and reliability are paramount.
- **Complexity and Integration:** Implementing ICS can be more complex and may require a significant cultural shift within the organization. The integration of AI and ML into control systems demands a higher level of expertise and a commitment to ongoing learning and adaptation.
- **Initial Investment:** The upfront costs associated with ICS, including the need for sophisticated hardware and software, can be a barrier for some organizations, especially those with limited budgets or smaller-scale operations.

Recommendations

Based on the study's findings, the following recommendations are made for selecting the appropriate control system for smart factory operations:

1. **Assess Operational Complexity and Variability:** Factories with high variability in production processes and a need for continuous optimization should prioritize ICS for its adaptive and real-time optimization capabilities. In contrast, factories with stable, well-defined processes might benefit more from the reliability and simplicity of DCS.
2. **Evaluate Technological Integration Needs:** For factories planning to leverage advanced technologies such as IoT, edge computing, and cloud computing, ICS offers a more

seamless integration pathway. The ability to easily incorporate these technologies will be crucial for staying competitive in the evolving industrial landscape.

3. **Consider Long-Term Cost Implications:** While ICS may require a higher initial investment, the long-term cost savings from reduced downtime, maintenance, and operational efficiency should be factored into the decision-making process. Organizations should perform a thorough cost-benefit analysis to understand the total cost of ownership.
4. **Focus on User Experience and Training:** Ensuring that the control system is user-friendly and requires minimal ongoing training can lead to higher operator satisfaction and productivity. ICS, with its intuitive interfaces and automation capabilities, can significantly enhance the user experience.
5. **Explore Hybrid Approaches:** In some cases, a hybrid approach that combines elements of both DCS and ICS may offer the best of both worlds. For example, a factory could use DCS for its core, stable processes while employing ICS for more dynamic and variable aspects of production. This approach can balance reliability with adaptability, providing a tailored solution that meets specific operational needs.

Conclusion

Summary of Findings

This comparative study between Distributed Control Systems (DCS) and Intelligent Control Systems (ICS) in smart factory operations has yielded several key insights:

1. **Performance:** ICS demonstrated superior efficiency, reduced downtime, higher throughput, and enhanced quality control in dynamic and complex manufacturing environments. DCS, on the other hand, provided consistent and reliable performance in stable, predictable processes.
2. **Scalability and Adaptability:** ICS outperformed DCS in terms of integrating new technologies and adapting to changing production demands. The ease of integration with IoT, edge computing, and cloud computing technologies makes ICS more suitable for future-proofing smart factory operations.
3. **Cost-Benefit Analysis:** While ICS may have higher initial setup costs, it offers long-term cost savings through lower maintenance and operational expenses, and greater efficiency. DCS may be less expensive initially but could incur higher costs over time due to more frequent maintenance needs.
4. **User Experience:** Operators reported higher satisfaction with ICS, citing reduced manual intervention and easier system interaction. However, ICS requires substantial initial training but less ongoing training compared to DCS, which often necessitates specialized knowledge for reconfigurations.

Future Research Directions

To build on the findings of this study, future research should focus on the following areas:

1. **Long-Term Performance Studies:** Conduct longitudinal studies to evaluate the long-term performance and cost-effectiveness of DCS and ICS in various manufacturing

environments. This will provide deeper insights into the sustainability and evolving benefits of each system over time.

2. **Impact of Emerging Technologies:** Investigate how emerging technologies, such as artificial intelligence, machine learning, and advanced robotics, further enhance or challenge the capabilities of DCS and ICS. Understanding these impacts will help in refining the integration strategies and optimizing the performance of control systems.
3. **Hybrid Approaches:** Explore the potential and effectiveness of hybrid control systems that combine elements of both DCS and ICS. Research should focus on identifying the best practices for implementing such systems and evaluating their performance in different manufacturing scenarios.
4. **Human-Machine Interaction:** Study the evolving role of human operators in smart factories employing ICS and DCS. Understanding how these systems affect workforce dynamics, job satisfaction, and productivity can inform better training and system design.

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